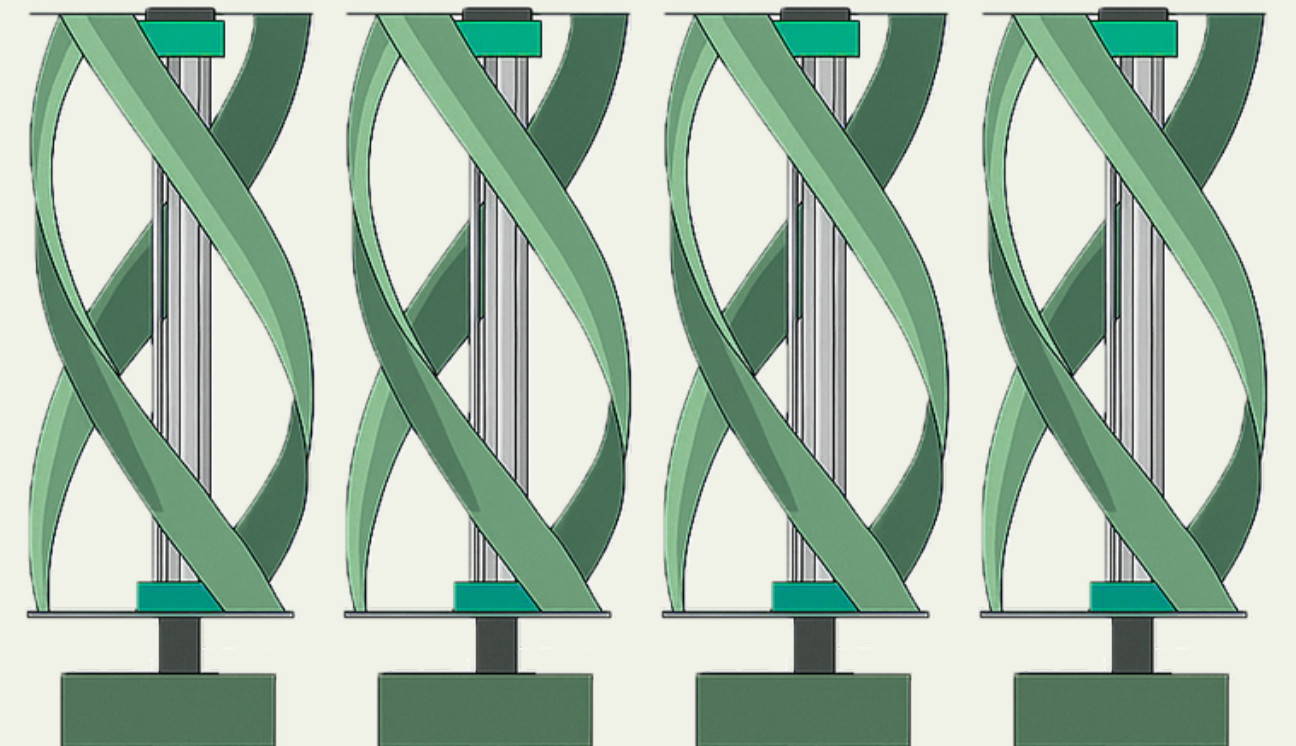

NOVORA

ENERGY



TRANSFORMING HIGHWAY WASTE INTO **GRID-CONNECTED** POWER

THE PROBLEM

U.S. Projected Power Demand Increased 500% in Just 2 Years

- Utility Dive (Dec 2024)



THE SOLUTION



**Harnessing
Waste**



**Cost
Effective**



**Utilizes
Existing
Infrastructure**



**46 Feet per
1 MWh**



**Easily
Scalable**



CUSTOMERS



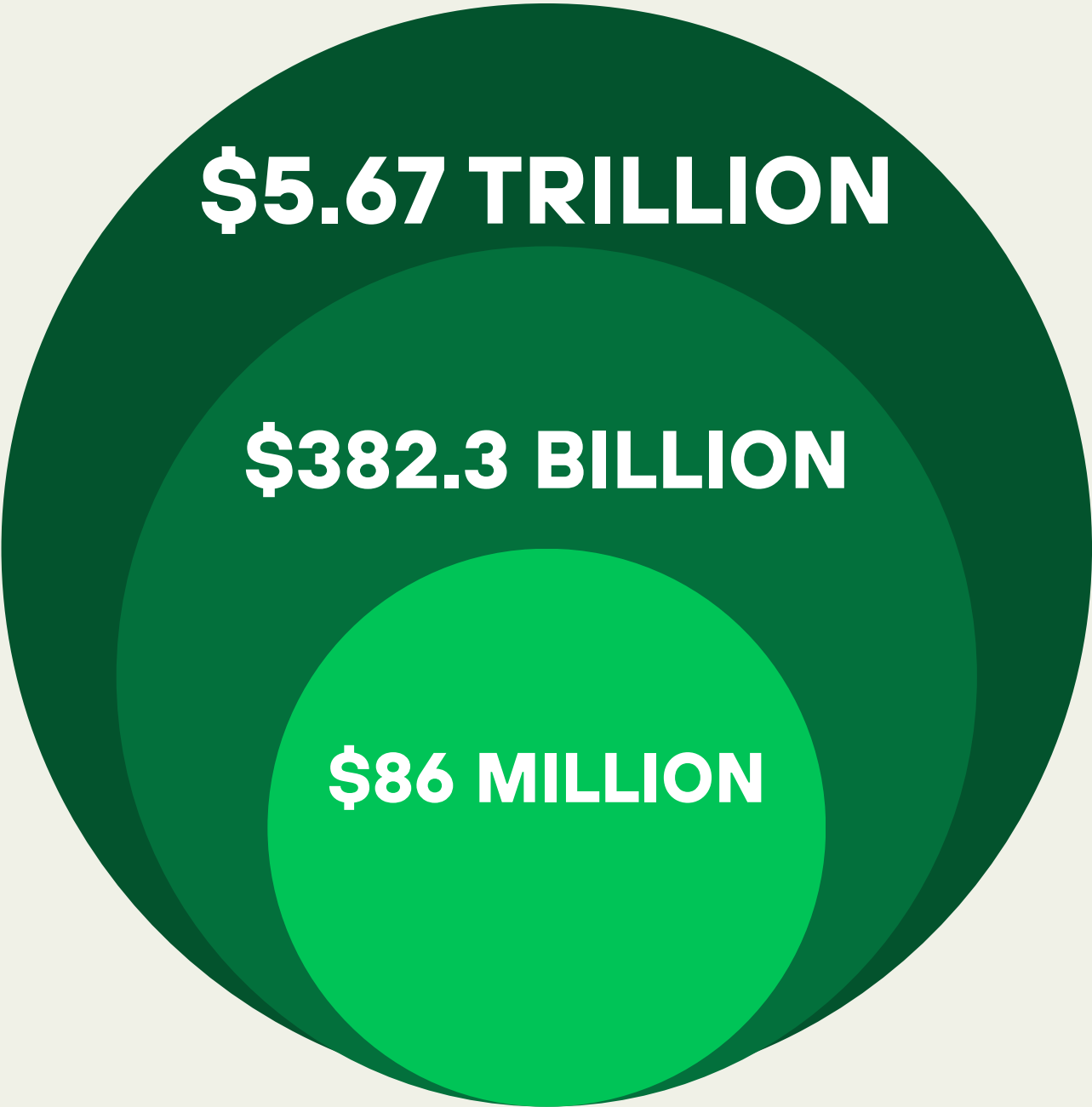
**Power
Companies**

**Turnpike
Commision**

**State +
Local DOTs**

**Data
Centers**

MARKET OPPORTUNITY



TAM

The Global Energy Market in 2024

SAM

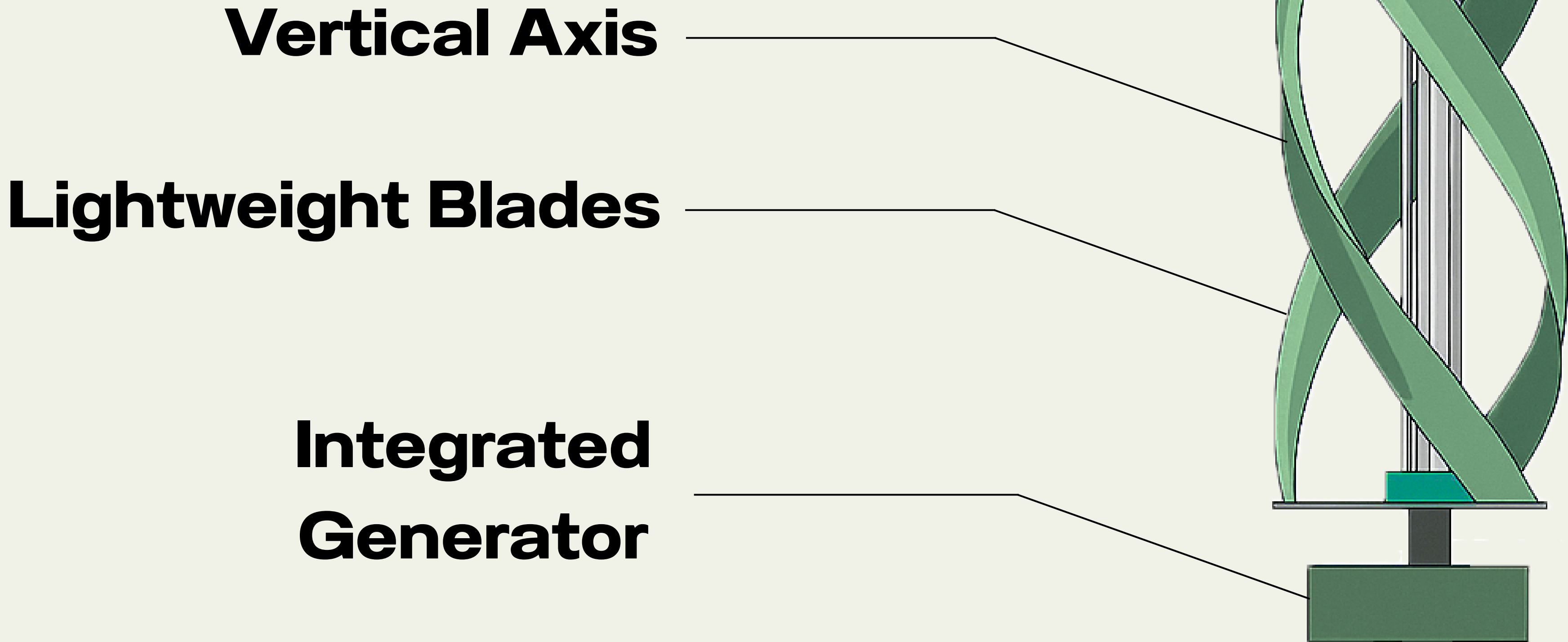
The Global Distributed Energy Market

○ Precedence Research (2025)

SOM

Less than 1% of the U.S. highway system equipped with turbines

PROTOTYPE



THE COMPETITION

	Novora	Wind	Solar	Hydro	Nuclear	Oil	Coal
EASY GRID CONNECTION	✓	✗	✗	✗	✗	✗	✗
EASILY SCALABLE	✓	✓	✓	✗	✗	✗	✗
LOW COMMUNITY OPPOSITION RISK	✓	✗	✗	✗	✗	✗	✗
PREDICTABLE AND AVAILABLE	✓	✗	—	✓	—	✗	✓
SHORT CONSTRUCTION TIMELINE	✓	—	—	✗	✗	—	✗
UTILIZES EXISTING INFRASTRUCTURE	✓	✗	✗	✗	✗	✗	✗

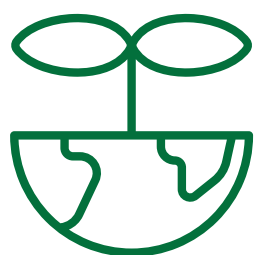
REVENUE STREAMS



Product Sales



Service Contracts



Power Generation



Licensing





NOVORA

ENERGY IN MOTION